

PD-ABX-046
117304

USAID/PERU
STRATEGIC OBJECTIVE CLOSEOUT REPORT
Date: June 28, 2002

1. **SO NAME & NUMBER:** Improved Health, including Family Planning, of High-Risk Populations – 527-003
2. **GEOGRAPHIC LOCATION OF SO:** Nationwide
3. **CHANGES IN RESULTS FRAMEWORK DURING THE LIFE OF SO:**
Neither the SO nor the IRs have changed
4. **SO LEVEL IMPACT (EXPECTED VS. ACTUAL)**

USAID has contributed to improving the health of high-risk populations in Peru by helping people take appropriate preventive, promotive and curative actions and by strengthening sustainable institutions and operations. SO 3 implemented an integrated population, health and nutrition strategy through which it supported U.S. and local NGOs and Peruvian public sector institutions in efforts to: (1) strengthen the quality of basic health services, including immunization, family planning, oral rehydration therapy for diarrhea and reproductive and maternal and child health services; (2) extend the coverage and increase the use of these services by population groups in which mortality, morbidity and fertility have remained high; (3) promote health in homes and communities; (4) encourage long-term sustainability by strengthening local organizations that deliver health services; (5) improve capacity in the health sector to report and diagnose emerging diseases; (6) test new models of service delivery; and (7) expand the participation of public and private sector entities in HIV/AIDS prevention.

SO 3 generally exceeded expectations. Public health and family planning services, and the institutional base that supports them, maintained their level or improved as a consequence of USAID assistance, despite the political and economic uncertainty which has continued to plague Peru. Outcomes are reflected in such indicators as proportion of births attended by trained personnel, incidence of malaria, proportion of children with diarrhea who come to the health facility dehydrated, and proportion of children with acute respiratory infection who come to the health facility with pneumonia and/or complications.

In some cases it is possible to show changes attributable to activities supported by USAID. For example Project 2000 had a significant effect on behaviors, attitudes, and health outcomes in the areas in which it operated - knowledge of alarm signs for childbirth has increased, and maternal mortality has decreased by 25% while in other areas it increased by 1.9%. The VIGIA infectious disease program implemented a new policy for anti-malarial drugs, a surveillance and control system for hospital infections, and the evaluation of alternative tools for malaria control (intermittent rice irrigation, rapid tests for malaria diagnosis). The Reprosalud Project incorporates women in the prioritization of reproductive health problems, and provides community-based participatory education and advocacy. The Reprosalud mid-term evaluation shows significant gains, compared to controls, in such indicators as women obtaining prenatal care, child birth attended by a trained health professional, and women with unmet needs for family planning.

Examples of SO level results obtained are presented below. The tables in Annex 1 show actual and planned values for indicators included in the Performance Monitoring Plan (PMP).

- Infant mortality rate has declined steadily, reaching 57 deaths per 1000 live births in 1991, 43 in 1996 and 33 in 2000.
- Maternal mortality ratio declined from 265 maternal deaths per 100,000 live births in 1996 to 185 per 100,000 in 2000.
- Total fertility rate declined from 3.5 children per woman in 1996 to 2.9 in 2000.
- Child mortality rate (under 5 years) decreased from 59 in 1996 to 47 per 1000 children.

5. IR-LEVEL IMPACT:

- Institutionally strengthened 89 “model health centers” certified by the Ministry of Health in priority regions of the country.
- Thanks to Peruvian family planning program 96% of married women of reproductive age are knowledgeable about modern contraceptive methods.
- Starting from near total dependence on USAID donated contraceptives; the GOP increased its contraceptive budget to \$2.0 million in 2000.
- Peru’s Child Survival Program has improved child health as evidenced by the following results:
 - between 1996 and 2000, as a result of USAID assistance, immunization coverage of recommended vaccines increased from 63% to 66%.
 - 80% of children under five years of age suffering from diarrhea are correctly treated with extra liquids and/or oral rehydration therapy.
 - 90% of infants are breastfed at least part of the time.
- With USAID assistance, the Ministry of Health developed a basic package for monitoring child growth and development, which is now implemented in health facilities throughout the country.
- Under VIGIA, the USAID infectious diseases activity, a study on rice irrigation showed that productivity levels could be maintained while reducing the number of malaria-transmitting mosquitoes.
- The VIGIA project coordinated the development and implementation of “Sanitary Intelligence Units” in 10 Health Directorates.
- A USAID supported non-governmental organization officially transferred thirteen high school-based reproductive health education and counseling programs to school authorities.
- With USAID support, CARITAS developed a rotating fund for basic medications, supplying over 300 health establishments. The fund is self-sustaining and generates additional funds to support free or low cost health services.
- A private entity, the Center for Training in Primary Health Care, graduated from USAID assistance and was certified by the Ministries of Health and Education to train nurse assistants. (Due to economic crisis in the region students are unable to pay very modest Center fees, and the Center has been forced to temporarily suspend this course.)
- USAID supported the Ombudsman’s Office in the implementation of a system to monitor quality of family planning services as well as compliance with Tiaht Amendment.
- Max Salud, a local NGO supported by USAID to manage a network of primary health care centers, has been able to recover 51% of costs meeting the expected sustainability level at this point in its development.
- With technical assistance from Project 2000, the Ministry of Health installed a new Budgeting and Programming System, based on service delivery costs, in all 34 Regional Health Directorates of the country, and quality training was implemented to ensure its efficient utilization.
- In areas of emphasis of USAID health projects, the maternal mortality ratio decreased by 25% as compared to non-USAID areas where it decreased only by 5%.
- Reproductive health guidelines, developed with support from USAID, were approved and are being used by the Ministry of Health to standardize quality family planning services.

6. LESSONS LEARNED IN IMPLEMENTATION OF THE SO:

Project 2000

- It is possible to increase the utilization of services and reduce maternal and child mortality through the improvement in the quality of care of MCH services.
- It is possible to establish a system of continued quality improvement of services; however, this requires a support system at the Regional and/or Central level of the Ministry of Health and an adequate human resources policy.
- Accreditation of services provides incentives for health providers and health establishments to improve quality of care, and based on this experience, it is recommended to establish a national system of accreditation of health care services.
- Bilateral Agreements with the Government of Peru (Ministry of Health) should incorporate not only conditions precedent clauses but annual specific objectives in terms of counterpart results to be achieved and products to be adopted and/or produced as a result of technical assistance offered under the agreement.
- USAID contractors providing technical assistance, training and logistical support under a bilateral agreement with the Government need to develop a marketing strategy for new and ongoing activities in order to appropriately inform new authorities and mid level managers who are frequently changed, primarily for political reasons.

VIGIA

- It is both convenient and practical to fully involve counterpart in all stages of project planning and implementation, including acceptance and adoption of products as they are produced, thus ensuring the timing institutionalization of products and sustainability of the project.
- Collaborative work with Health Teams of other Missions is extremely valuable as is South-South collaboration between USAID counterparts and both should be promoted and supported.

Buen Inicio

- Carefully imparting the basic principles underlying the healthy growth of children as a preventive, home-based and community activity, along growth monitoring and nutrition activities, plays an important role in bringing about optimal health, nutrition and well-being of children in poor communities.

Earthquake

- It is not only important to build or rehabilitate the health facilities damaged during a natural disaster, but also essential to teach and organize the population to be prepared for such events.
- Building/rehabilitating facilities should be done to last.
- Populations affected by the earthquake have demonstrated that they are willing to be organized in order to collaborate with authorities to rebuild their communities.

ReproSalud

- Work with both women and men for maximum results in reproductive health awareness, gender equity and improving the use of formal health facilities.

- Women's empowerment impacts upon household decision-making, couple communication and education of the children in the family.
- Reproductive health awareness increases the demand for prenatal visits, birth attendance by trained professionals and family planning counseling.
- Low educational status of girls and women is strongly related to high-risk health behaviors and to poor health.

ALCANCE

- Achieving organizational and financial sustainability of local NGO is not feasible in three years.
- Community based educational services cannot be sustainable without cross subsidies.

SHIP

- Short-term (5 years or less) external funding to establish new NGOs is rarely sustainable.
- There is an unsatisfied demand for quality health services that when tapped by an institution that provides such services, contributes to the sustainability of the institution and the health of the community.
- Public/private partnerships in health improve the performance of both sectors – the private sector contributes innovation, flexibility, adaptability, entrepreneurship, and efficiency while the public sector contributes policy deliberation, coverage, public health normative guidelines, epidemiology, legal structures and experience.
- Clear policies and commitment are required in order to sustain effective public/private partnerships.
- In providing health care services, it is extremely difficult, but not impossible, to maintain a balance between investment in health promotion and prevention of illness and injury and recuperative services and between financial sustainability and social commitment.

Coverage with Quality, PASARE, Commodities Logistics Management, Contraceptive Logistics Administration

- Supervision and training of health care providers are key to achieve sustainability, quality assurance and quality control and can be provided economically because they generally do not require heavy material support.
- A strong personnel supervision system helps maintain continuity of services in times of uncertainty and social and political changes.
- The commitment of citizens, users and providers can be achieved through community participation, local health committees and community surveillance activities
- Citizen involvement increases access to and quality of health care.
- It is extremely difficult to bring about change in curriculum and models of instruction in schools of medicine and midwifery if there is not the political will to do so. Lacking such commitment on the part of university authorities, the most that can be done is operations research and the development of training and evaluation tools.
- Health providers are motivated to work by good treatment, sense of belonging to the institution, receiving credits for inputs, opportunities for making decisions and working in environments with clear regulations. Even when health personnel in public facilities are poorly paid, such non-monetary incentives can improve work environment, lag behind the above issues as priorities to improve work environment.
- Health activities will not produce significant impact in the country if isolated and not associated with other development actions such as education, nutrition, work, and democracy.

7. LIST OF EVALUATIONS/SPECIAL STUDIES

- Demographic and Health Survey (DHS IV) 2000.
- ENDES 1996 and ENDES 2000 have been the main source for evaluation during this period. Reports from MoH have also served this purpose on an annual basis. Project evaluations of multiple activities and programs have also been carried out.

Project 2000

- Evaluation of Impact of Improvement in Quality of Care in Maternal Mortality (year 2000).
- Study of Costs in Hospitals and Health Centers in Peru (1995).
- Study of Health Demand in Peru (1995).

VIGIA

- A KAP study regarding prevention and control of hospital infections in selected hospitals.
- A social-anthropological study concerning diseases presenting with fever, jaundice, and hemorrhages in the Cuzco and Ayacucho regions.
- A social-anthropological study of factors associated with severity and lethality of TB in selected areas.
- A study on the costs of hospital infections in selected hospitals.
- Analytical review of ethnographic and other qualitative studies carried out in Peru concerning emergent and re-emergent infectious diseases.
- Design and implementation of an Entomological Surveillance System, including entomological map of Peru.
- Economic assessment of alternative strategies for malaria control.
- Evaluation of a rapid test for malaria diagnosis, as used by health promoters.
- Evaluation of alternative strategies for Yellow Fever prevention and control.
- Evaluation of the National Epidemiological Surveillance Network and the design of an information system for this surveillance network.
- New policy for antimalarial drugs based on study of drug resistance and efficacy.
- Study of social and anthropological characteristics of populations at risk of contracting Yellow Fever, including migration patterns.
- Study of the Economic Impact of Malaria in Peru.
- Study of the Economic Impact of Tuberculosis in Peru, including an evaluation of alternative strategies for TB control.
- Study on the Feasibility of Introducing Intermittent Rice Irrigation as a Tool for Malaria Control.
- The study of factors associated with severe morbidity and mortality in malaria, and the evaluation of protocols for caring for severe malaria cases.

Good Start

- Study on the nutritional status in children under five and women in the Departments of Loreto, Cuzco, Apurímac and Cajamarca..

SHIP

- Alarcon, Jorge, et al. Oct 1996. Evaluación de Impacto de la Cobertura y Calidad de Servicios de Salud (Arequipa, SHIP South).
- Alcantara Chavez, Jorge y Chavez Franco, Carlos. Feb 2001. Compendio, Análisis, Conclusiones y Recomendaciones del Estudio de Investigación , “Conocimientos y Prácticas en Prevención, Control y Atención de Enfermedades de Transmisión Sexual/VIH/SIDA, de Diversos Grupos Poblacionales de las Ciudades de Chiclayo y Lambayeque”.
- Bardales, Alejandro, et al. Junio 2000. Estudio de Necesidades y Demanda de Servicios de Salud para la Evaluación de la Factibilidad de Instalar una Clínica Max Salud en el Distrito de la Victoria.
- Begazo Dongo, Hector. 1999. Max Salud: Evaluación de Alternativas para el Autofinanciamiento.
- CARE Peru. Dic 1999. Evaluación Final de los Sujetos Educativos del Proyecto EBADECA.
- CEIDES (Centro de Investigación, Estudios, Evaluación y Asesoría para el Desarrollo). Febrero 1999. Evaluación de Fortalecimiento Institucional y Participación Comunitaria en Instituciones del FIS-CARE, Informe Final. 3 Volúmenes: Resumen Ejecutivo, Anexos Arequipa, Anexos Puno.
- Instituto de Investigación Nutricional. Marzo 1997. Proyecto de Evaluación del Estado Nutricional de los Niños que Asisten a los Wawa Utas del Programa CARE/FIS en Puno.
- Malca Villa, Mary (Consultora de CMS). Dic 1999. Evaluación de Opciones de Financiamiento para Incrementar la Sostenibilidad Financiera de Max Salud.

Coverage With Quality, Pasare, Commodities Logistics Management, Contraceptive Logistics Administration

- Georgetown University, enero 2000. Métodos de los días fijos para la Planificación Familiar.
- INOPAL III, setiembre 1998. Base Internacional de Datos de Investigación Operativa Sobre la Atención Postaborto.
- Instituto para la Salud Reproductiva, setiembre 1999. Método de los dos días para la planificación familiar.
- JHPIEGO Corporation, 1994. Issues in Cervical Cancer.
- Ministerio de Salud, 1997. Guías Nacionales de Atención a la Salud Reproductiva.
- Ministerio de Salud/MSH, marzo 1999. Proceso de Mejoramiento Continuo en Redes de Salud-II.
- Pathfinder International. Diagnóstico de los Servicios de Salud Integral para Adolescentes en los Establecimientos Públicos de Salud (Propuesta de Diagnóstico y Línea de Base).
- POLICY, 1999. Derechos Sexuales y Reproductivos.
- Population Council, 1998. Chapter on Access and Quality of Care (Final Report of INOPAL III).
- Population Council, Federico León and Pontificia Universidad Católica del Perú, Sandra Vallenias, 1998. Institutionalizing Operation Research to Strengthen Peru Ministry of Health's Reproductive Health Services in Priority Regions, Final Report.
- PRIME Peru, 1998. Proyecto de Adolescentes, Instrumentos para el autodiagnóstico de Adolescentes.
- Universidad Johns Hopkins, MINSA, 1999/2002. Estrategia Comunicacional en Salud Reproductiva del Ministerio de Salud.

ReproSalud

- Con voz propia (estudio).
- Diagnóstico de la Situación de la Producción y Comercialización de Artesanías del Proyecto ReproSalud (Duval Zambrano).
- Escuchando a las mujeres de San Martín y Ucayali (Género y Salud Reproductiva). Astrid Bant y Angelica Motta.
- Estudio Complementario: Calidad de atención de los servicios y establecimientos de salud desde la perspectiva de mujeres rurales usuarias de los mismos (Jeanine Anderson).
- Estudio Complementario: Significados y Prácticas sobre infecciones vaginales entre mujeres de áreas rurales, peri-rurales y nativas del Perú (Norma Fuller).
- Estudios Complementarios: Embarazo, parto, puerperio y complicaciones asociadas - Sistematización del producto de los auto-diagnósticos (Alejandro Diez).
- Estudios Complementarios: Sistematización y Análisis de los Problemas de Salud y las acciones de los proveedores de salud locales (Alejandro Diez).
- Hablan las Mujeres Andinas. Carmen Yon Leau.
- Men as Partners. The Population Council.
- Mid-Term Evaluation ReproSalud Project (in process).
- Prácticas y representaciones de género (Patricia Ruiz-Bravo).
- Significados y prácticas sobre regla blanca entre las mujeres de áreas rurales y nativas del Perú (N. Fuller).
- Tendiendo Puentes. Jeanine Anderson.

8. ESTIMATED OTHER DONOR/PARTNER/COUNTERPART CONTRIBUTIONS:

| | | |
|------------------------------------|---|---|
| -Ministry of Health | - | cash and in-kind |
| -Pathfinder International | | |
| -CARE | | |
| -Movimiento Manuela Ramos | | |
| -UNICEF | - | cash |
| -PRISMA | | |
| -University Research Corporation | | |
| -MAXSALUD | - | income generations |
| -Consortium of seven Peruvian NGOs | | |
| -PAHO, World Bank and IDB | - | collaborate with USAID on a shared agenda |
| -Academy for Educational Dev. | | |
| -John Snow | | |
| -Population Council | | |
| -Abt Associates | | |
| -Macro International | | |
| -The Futures Group | | |
| -JHPiego | | |

9. PEOPLE DIRECTLY INVOLVED WITH THE SO

| NAME | TITLE | DATES WORKING ON SO |
|------------------------|---|---------------------|
| Susan Brems | Previous SO 3 Team Leader | 1993 – 1999 |
| Thomas Morris | Deputy Chief | 1996 – 1998 |
| Thomas Moore | Project Coordinator | 1995 – 1998 |
| Jennifer Vernooy | Project Coordinator | 1993 – 1998 |
| Barbara Feringa | PHI Fellow – Technical Advisor for ReproSalud Project | 1995 – 2000 |
| Richard Martin | SO 3 Team Leader | 1999 – Present |
| Luis Seminario | Health Advisor | 1993 – Present |
| Maria Angelica Borneck | Population Specialist/Project Coordinator | 1990 – Present |
| Lucy Lopez | Project Coordinator/Population Advisor | 1996 – Present |
| Kristin Langlykke | Project Coordinator | 1998 – Present |
| Jaime Chang | Project Coordinator | 1998 – Present |
| Raquel Hurtado | Project Coordinator | 1997 – 2001 |
| Christine Adamczyk | Deputy Chief | 1998 – 2002 |
| Libertad Barraza | HPN Secretary/Team Leader Secretary | 1986 – 2001 |
| Giuliana Brescia | Project Secretary | 1996 – 2001 |
| Myriam Sarco | Population Secretary/Administrative Assistant | 1990 – Present |
| Nelly Luna | Administrative Assistant | 1996 – Present |
| Carmela Sarmiento | Project Secretary/Administrative Assistant | 1994 – Present |
| Paola Buendia | Project Secretary/Team Leader Secretary | 1998 – Present |
| Ingrid Miranda | Project Secretary | 1996 – 1999 |
| Michael Burkly | IDI | 1999 – 2001 |

10. LIFE OF SO FUNDING (in thousands of dollars):

| | |
|-------------------------|---------|
| DA | 84,569 |
| CSD | 50,180 |
| PL 480 (local currency) | 9,851 |
| ESF | 0 |
| INL | 0 |
| USAID TOTAL | 144,600 |
| GRAND TOTAL | 144,600 |

11. SUMMARY LIST OF ACTIVITIES UNDER THE SO:

| Activity Title/Short Description | FY 1997-2001 Funding Amount | Start and End Date | Implementing Organizations |
|--|-----------------------------|---------------------|--|
| Strengthening Private Sector Health Institutions SHIP - identify & evaluate models of private primary health care services delivery which improve access coverage, efficiency and sustainability of services in two areas of Peru. | \$13,331,101 | 8/21/95 8/30/05 | CARE (South) Max Salud (North) URC (North) |
| Reproductive Health in the Community - increase the utilization of family planning and other selected reproductive health interventions in peru-urban and rural areas of high mortality and fertility. | \$25,572,519 | 12/31/99 8/30/05 | Movimiento Manuela Ramos |
| Project 2000 - increase the use of child and maternal health interventions. | \$25,734,343 | 9/30/93 12/31/00 | Ministry of Health (MOH) Pathfinder CARE |
| AIDS Help - strengthen and expand the participation of public and private sector entities in HIV/AIDS prevention. | \$1,000,000 | 9/24/96 6/15/00 | Ministry of Health |
| Addressing the Threats of Emerging and Re-emerging Infectious Diseases – VIGIA - strengthen GOP's ability to identify, prevent and contain illness from infectious diseases through a comprehensive strategy aimed at preventing occurrence. | \$10,541,750 | 9/29/97 9/30/03 | Ministry of Health |
| Coverage with Quality - seeks to strengthen the ability of the MOH to implement stated GOP policy in family planning on a national scale. | \$4,780,873 | 9/23/96 9/25/03 | Ministry of Health |
| Contraceptive Management - seeks to develop a sustainable contraceptive management system in Peru. | \$2,713,994 | 9/23/96 9/25/03 | PRISMA |

| | | | |
|---|--------------|--------------------|---|
| Family Planning within the Reach of High Risk Populations, ALCANCE - increase the use of family planning i.e. contraception and other selected reproductive health interventions among high-risk populations. | \$9,755,392 | 1/10/97 9/30/02 | ASDE, CADE, AGROVIDA, ADAR, Vecinos Peru, TADEPA, PLANIFAMI, PLANIFAM, KALLPA, PATHFINDER |
| Good Start - reduce chronic malnutrition and micronutrient deficiencies in targeted peri-urban and rural communities. | \$2,200,000 | 9/19/01 9/23/04 | UNICEF |
| PASARE - a myriad of activities undertaken by 6-10 cooperating agencies with agreements anchored in the Global Bureaus. Program Development & Support Terminating projects carried Forward to FY 1997 | \$39,119,028 | 1997 2002 | |

Note: This SO is carrying forward a pipeline of \$10,955,192 of Child Survival funds and \$8,992,395 of Population funds to support the continuation of some activities under the new Strategic Objective No. 11, Improved Health for Peruvians at High Risk.

Annex I

SO Level Impact

| | Actual | Planned |
|---------------------------|-----------------------------|-------------|
| Infant mortality rate | 33 per 1000 live births | 40 |
| Under five mortality rate | 47 per 1000 live births | 50 per 1000 |
| Maternal mortality ratio | 185 per 100,000 live births | 200 |
| Total fertility rate | 2.9 | 3.1 |

IR 3.1 People Take Appropriate Preventive Actions

66% only with all vaccines (up from 63% in 1996)

| Immunization coverage of children 18-29 months*, by type of vaccine | Actual (%) | Planned (%) |
|---|------------|-------------|
| BCG | 96.2 | 95 |
| DPT | 84.7 | 97 |
| Polio | 76.4 | 95 |
| Measles | 84.4 | 92 |
| All | 66.3 | -- |

* under one not used in latest DHS

| | Actual (%) | Planned (%) |
|--|------------|-------------|
| Immunization coverage of women who receive two doses of tetanus toxoid vaccine | 58.6 | 70 |

| | Actual | Planned |
|-------------------------|--------------|------------|
| No. of condoms consumed | 24.6 million | 30 million |

| | Actual | Planned |
|----------------------|--------------------|-----------------|
| Incidence of malaria | 228.42 per 100,000 | 644 per 100,000 |

IR 3.2 People Take Appropriate Promotive Actions

| | Actual (%) | Planned (%) |
|--|------------|-------------|
| Proportion of births attended by trained personnel | 59 | 60 |

| | Actual (%) | Planned (%) |
|-------------------------------|------------|-------------|
| Contraceptive prevalence rate | 69 | 70 |

96% of married woman of reproductive age are knowledgeable about modern family planning methods

| | Actual (%) | Planned (%) |
|--|------------|-------------|
| Percentage of infants who are breast-fed exclusively for at least 6 months | 57 | 55 |

| | Actual (%) | Planned (%) |
|--|------------|-------------|
| Percentage of women who did not have any prenatal visits during their last pregnancy | 15.5 | 25 |

IR 3.3 People Take Appropriate Curative Actions

| | Actual (%) | Planned (%) |
|---|------------|-------------|
| Percentage of children with diarrhea who come to health facility dehydrated | 12.6 | 60 |

| | Actual (%) | Planned (%) |
|--|------------|-------------|
| Percentage of children with acute respiratory infections that come with pneumonia and/or complications | 23.2 | 70 |

IR 3.4 Sustainable Institutions and Operations in Place

| | Actual (%) | Planned (%) |
|--|------------|-------------|
| Percentage of total budget recovered by institutions | 51 | 40 |

| | Actual | Planned |
|-----------------------------------|-----------|---------|
| MoH expenditure in contraceptives | 2,000,000 | 500,000 |

Starting from close to total dependence on USAID funds, GOP increased its contraceptive budget to \$2.0 million in Y2000

| | Actual (%) | Planned (%) |
|---|------------|-------------|
| USAID contribution to the overall contraceptives budget (began as 100%) | 54 | 80 |

| | Actual | Planned |
|---|--------|---------|
| Number of facilities certified as model centers in priority zones | 89 | 88 |

| | Actual (%) | Planned (%) |
|--|------------|-------------|
| MoH regions reporting data on common infectious diseases on a weekly basis | 91.4 | 85 |

Clearance:

SO3 Team Leader: RMartin 

PDP: ECVarillas 

PERFORMANCE MONITORING PLAN
Strategic Objective 3 and Related Intermediate Results

| PERFORMANCE INDICATOR | INDICATOR DEFINITION AND UNIT OF MEASUREMENT | DATA SOURCE | METHOD/APPROACH OF DATA COLLECTION | DATA ACQUISITION BY MISSION | | ANALYSIS & REPORTING | |
|---|--|--|--|---|---|---|---------------------------------|
| | | | | SCHEDULE/FREQUENCY | RESPONSIBLE TEAM/COSTS | SCHEDULE BY REPORT | RESPONSIBLE TEAM |
| STRATEGIC OBJECTIVE 3: IMPROVED HEALTH, INCLUDING FAMILY PLANNING USE, OF HIGH-RISK POPULATIONS | | | | | | | |
| 1. Infant Mortality Rate R4 Reported | <p>Definition: The estimated number of deaths in infants (children under age one) per 1,000 live births in that same year.</p> <p>Unit of measure: Deaths per 1,000 live births</p> | <p>The Demographic Health Survey (DHS), conducted by the National Institute of Statistics (INEI)</p> | <p>Population-based survey.</p> <p>Rates will be given both nationally and disaggregated by high-risk populations.</p> | <p>Direct source every 5 years; indirect sources (Unicef) for intervening years</p> | <p>SO3 USAID contribution for DHS is \$1 million.</p> | <p>R4 or 6 months after data collection</p> | <p>SO3 & PDP INEI/Macro</p> |
| 2. Under-five Mortality Rate R4 Reported | <p>Definition: The estimated number of deaths per 1,000 children under age five in a given period.</p> <p>Unit of measure: Deaths per 1,000 children under age five</p> | DHS/INEI | <p>Population-based survey</p> <p>Rates will be given both nationally and disaggregated by high-risk populations</p> | <p>Direct source every 5 years; indirect sources for intervening years</p> | SO3 | <p>R4 or six months after data collection</p> | <p>SO3 & PDP INEI/Macro</p> |
| 3. Maternal Mortality Ratio | <p>Definition: The estimated number of maternal deaths per 100,000 live births, from conception through 42 days after childbirth.</p> <p>Unit of Measure: Maternal deaths per 100,000 live births</p> | DHS/INEI | <p>Population-based survey</p> <p>National ratio</p> | <p>Every five years through indirect methodology</p> | SO3 | <p>R4 or six months after data collection</p> | <p>SO3 & PDP INEI/Macro</p> |
| 4. Total Fertility Rate R4 Reported | <p>Definition: The average number of children women will have at the end of their childbearing years if fertility patterns at the time of survey prevail; calculated by summing the age-specific fertility rates over all ages of the childbearing period, as observed in a given year.</p> <p>Unit of Measure: Births per woman</p> | DHS/INEI | <p>Population-based survey</p> <p>Rates will be given both nationally and disaggregated by high-risk populations.</p> | <p>Every five years from direct source</p> | SO3 | <p>R4 or six months after data collection</p> | <p>SO3 & PDP INEI/Macro</p> |
| <p>COMMENTS/ NOTES: Data analyzed by socio-economic and geographic variables. The 1996 DHS was a national survey of 33,498 randomly selected households, 31,241 female members aged 15-49 and a sub-sample of 2,042 male members aged 15-59. The DHS is conducted every five years; for interim years, indirect sources (UNICEF Annual Report) will be used for trend analysis.</p> | | | | | | | |

| Intermediate Result 3.1: People Take Appropriate Preventive Actions | | | | | | | |
|--|---|---------------------|---|---|--------------------------------------|--|------------------------------------|
| 1. Immunization coverage of children younger than one, by type of vaccine. R4 Reported | Definition: An estimate of the proportion of living children under 12 months (DHS data for 12-23 months) vaccinated before their first birthday. Types of vaccines are polio (3 doses), DPT (3 doses) and measles (1 dose). Unit of Measure: Percent of children under one | DHS/INEI MOH/EPI | Population based survey Service statistics. EPI quarterly report Rates will be given both nationally and disaggregated by high-risk populations | DHS survey every five years MOH/EPI data annually in January | SO3- Public Sector RP | R4 or 6 months after data collection for DHS data or 3 months after data collection for MOH data | SO3 & PDP INEI/Macro MOH/EPI |
| 2. Immunization coverage of women who receive two doses of tetanus-toxoid (TT) vaccine. | Definition: An estimate of the proportion of women aged 15-49 who received at least two doses of tetanus toxoid. Unit of Measure: Percent of reproductive age women | MOH | Service statistics. EPI quarterly report Disaggregation by age and residence | Annually in January | SO3- Public Sector RP | R4 or 6 months after data collection | SO3 MOH/EPI |
| 3. Number of condoms distributed or purchased | Definition: Number of condoms distributed or sold through USAID-supported channels in a given period. Unit of Measure: Millions of condoms | MOH, NGOs | MOH service statistics, PRISMA, APROPO. | Annually in January | SO3- Facility Based FP compiles data | 3 months after data collection | SO3 MOH, NGOs, |
| 4. Incidence of malaria R4 Reported | Definition: Number of malaria cases identified in a given period as a proportion of the total population per 100,000. Unit of Measure: Number of cases per 100,000 inhabitants | MOH | Service statistics, distribution records Disaggregation by health region | Annually in January | SO3- Facility Based compiles data | R4 or 3 months after data collection | SO3 & PDP MOH |
| COMMENTS/ NOTES: MOH: Ministry of Health. EPI: Expanded Program on Immunization. In the strategic plan, this intermediate objective had included Couple Years of Protection (CYP) as one of its indicators. Due to its higher relationship with promotive actions, it was changed to the IR 3.2. | | | | | | | |

Intermediate Result 3.2: People Take Appropriate Promotive Actions

| | | DHS/INEI | Population-based survey | Every 5 years for DHS | SO3 | R4 or 6 months after data collection | SO3&PDP |
|---|--|--|---|---|---|--------------------------------------|-------------------|
| 1. Proportion of births attended by trained personnel R4 Reported | <p>Definition: Trained personnel refers to doctors, midwives, nurses, nurse auxiliaries or trained technicians.</p> <p>Unit of Measure: Proportion of births</p> | National Household Survey (ENAHO), conducted by INEI | Disaggregation by residence, type of personnel, mother's age | Every two years for ENAHO | SO3 | 6 months after data collection | SO3&PDP |
| 2. Couple-years of protection (CYP) R4 Reported | <p>Definition: Estimated protection from pregnancy provided by contraceptive methods during a one-year period, based upon the volume of all contraceptives sold or distributed to clients during that period.</p> <p>Unit of Measure: Millions of couple-years of protection</p> | MOH, FPP PRISMA, NGOs | Service statistics, distribution records Disaggregation by type of contraceptive method. | Annually in January | SO3- Facility-based RP compiles data | R4 or 3 months after data collection | SO3&PDP MOH, NGOs |
| 3. Contraceptive prevalence rate | <p>Definition: The percentage of women in union (or their partners) of reproductive age who are using a contraceptive method at a given point in time. Includes all methods.</p> <p>Unit of Measure: Percent of women in union aged 15-49</p> | DHS / INEI ENAHO | Population-based survey Disaggregation by residence, type of contraceptive method. | Every 5 years for DHS Annually for ENAHO | SO3- Facility-based & Community-based RPs | 6 months after data collection | SO3 INEI/Macro |
| 4. Percentage of infants who are breast-fed exclusively for the first six months | <p>Definition: Exclusivity refers to non-use of supplements like juices or other solid foods for children under six months</p> <p>Unit of Measure: Percent of all breast-fed infants</p> | DHS / INEI ENAHO | Population-based survey Disaggregation by residence, parity, mother's age. | Every 5 years for DHS Annually for ENAHO | SO3 | 6 months after data collection | SO3 INEI/Macro |
| 5. Percentage of women who did not have any prenatal visits during their last pregnancy | <p>Definition: A prenatal care visit is defined as a meeting between a pregnant woman and a health care provider in which her and her fetus' health status is discussed. Health care provider is any person, lay or professional, who has been trained in the provision of prenatal care services.</p> <p>Unit of Measure: Percent</p> | DHS / INEI ENAHO | Population-based survey Disaggregation by residence, age. | Every 5 years for DHS Annually for ENAHO | SO3- Public Sector & NGO Health RPs | 6 months after data collection | SO3 INEI/Macro |

COMMENT'S/NOTES: INEI source: National Household Surveys (ENAHO)- ENAHO is a national multipurpose survey of 20,000 randomly-selected households. A family planning module and a maternal health module are included alternatively every other year.

Intermediate Result 3.3: People Take Appropriate Curative Actions

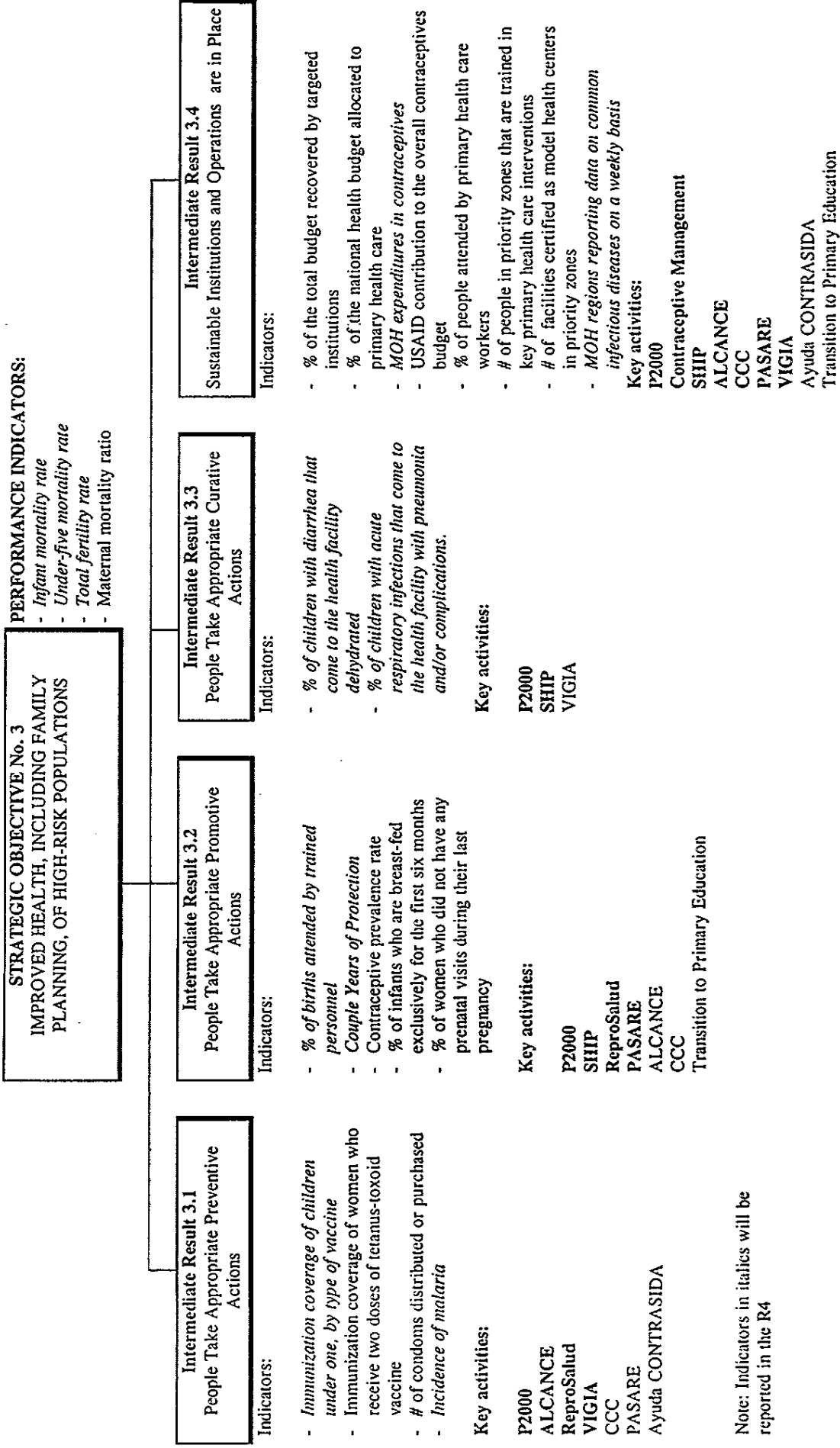
| | | | | | | | |
|--|--|--|---|-----------|--|------------------|----------------------------------|
| 1. Percent of children with diarrhea that come to the health facility dehydrated R4 Reported | Definition: The number of children aged 0 to 5 seen at health facilities within the public sector system (MOH) who have acute diarrheal disease with dehydration I-III. Unit of Measure: Percent | MOH, Program on Diarrheal Diseases | Service statistics from the program on diarrheal diseases | Quarterly | SO3- Public Sector RP requests data from MOH | R4 and quarterly | SO3-PDP MOH-CDD program division |
| 2. Percent of children with acute respiratory infections that come to the health facility with pneumonia and/or complications R4 Reported | Definition: The number of children 0-5 years old seen at health facilities within the public sector system (MOH) who have acute respiratory infections (ARI) of pneumonia. Unit of Measure: Percent | MOH, Program on Acute Respiratory Infections | Service Statistics from the program on acute respiratory infections | Quarterly | SO3- Public Sector RP requests data from MOH | R4 and quarterly | SO3-PDP MOH-ARI program |

COMMENTS/NOTES: Health facilities are defined as all units of care (primary, secondary and tertiary) within the public sector systems (MOH).

Intermediate Result 3.4: Sustainable Institutions and Operations are in Place

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|--|---|---|---|----------|--------------------------------|-----------|---------------------------------------|
| 1. Percentage of the total budget recovered by targeted institutions [activity-based] | Definition: Average of the amount of total revenues generated in a given year as a proportion of the entire budget of USAID-supported NGOs. Unit of Measure: Percent | Annual Financial Reports of NGOs | Revenues/incomes generated as a proportion of total operations budget, excluding any investment. | Annually | SO3 collects and compiles data | Annually | SO3 & PDP |
| 2. Percentage of the national health budget allocated to primary care | Definition: Percentage of the Ministry of Health budget allocated to preventive and promotive activities. Unit of Measure: Percent | MOH Annual Budget, Congress/Budget Commission | Budget allocated to the programs of: <i>Atencion Primaria, Salud Basica, Planificacion Familiar, Epidemias.</i> | Annually | SO3 | Annually | SO3 & PDP |
| 3. MOH expenditure in contraceptives R4 Reported | Definition: Total amount of dollars spent by the Ministry of Health in contraceptives in a given year. Unit of Measure: 1997 dollars | MOH | Quarterly reports. | Annually | SO3 requests data from MOH | R4 | SO3 & PDP |
| 4. USAID contribution to the overall contraceptives budget R4 Reported | Definition: Total value of USAID contributions in contraceptives as a proportion of the total contraceptives budget in a given year. Unit of Measure: Percent | MOH USAID records | Value of USAID-donated contraceptives as a proportion of the value of contraceptives distributed by the public sector in a given year, at USAID prices. | Annually | SO3 requests data from MOH | R4 | SO3 & PDP |
| 5. Percent of people attended by primary health care workers [activity-based] | Definition: Primary health care workers include health professionals, technicians and promoters. Key primary health care interventions are defined above. Unit of Measure: Percent | Project 2000 PASARE | Project 2000 quarterly report PASARE quarterly report | Annually | SO3 Project 2000 | Quarterly | SO3 Pathfinder CARE/ESAN Project 2000 |
| 6. Number of people in priority zones that are trained in key primary health care interventions [activity-based] | Definition: Key primary health care interventions are defined above. Unit of Measure: Number of people | Project 2000 PASARE | Project 2000 quarterly report PASARE quarterly report | Annually | SO3 | Quarterly | SO3 |

| | | | | | | | |
|--|---|---------------|-------------------------------|----------|------------------|------------------|--|
| 7. Number of facilities certified as model health centers in priority zones R4 Reported | <p>Definition: Number of health facilities certified as model centers in priority zones. The health facilities to be certified are: national hospitals, regional hospitals and health centers. The criteria for certification by MOH/P2000/PCMI are: a) the use of MOH standard protocol for maternal and child health services; b) correct data collection through the Perinatal Information System and the Child Information System; c) compliance with at least minimum quality of service standards; and d) community outreach activities with the participation of community health agents.</p> <p>Unit of Measure: Number</p> | Project 2000 | Project 2000 quarterly report | Annually | SO3 Project 2000 | R4 and Quarterly | SO3& PDP Pathfinder CARE/ESAN Project 2000 |
| 8. MOH regions reporting data on common infectious diseases on a weekly basis R4 Reported | <p>Definition: Number of health regions as a proportion of the total 33 regions that report on common infectious diseases on a weekly basis.</p> <p>Unit of Measure: Percent</p> | VIGIA records | VIGIA quarterly report | Annually | SO3 VIGIA | R4 and Quarterly | SO3& PDP MOH |
| <p>COMMENTS/NOTES: Sustainability is defined as an organization's financial, institutional and social abilities to implement its activity or program without excessive assistance from donor institutions and in a way that enables community ownership. Indicator #5 may need adjustment in wording and/or definition.</p> | | | | | | | |



Note: Indicators in italics will be reported in the R4